

TABLE OF CONTENTS

TABLE OF CONTENTS	i
GFOA Distinguished Budget Presentation Award	vi
BUDGET MESSAGE	
City Administrator's Budget Message	A-1
COMMUNITY PROFILE	
Directory of City Officials	B-1
City of Santa Barbara Organizational Chart	B-2
Area Map	B-3
About the City of Santa Barbara	B-4
Miscellaneous Statistics	B-5
Demographics	B-7
SUMMARY SCHEDULES	
Summary of Sources and Uses of Funds for Fiscal Year 2008	C-2
Summary of Sources and Uses of Funds for Fiscal Year 2009	C-4
Summary of Revenues by Fund	C-7
Summary of Appropriations by Fund	C-11
AUTHORIZED POSITIONS	
Positions by Department	D-1
Positions by Fund for Fiscal Years 2008 and 2009	D-1
Summary of Position Changes for Fiscal Year 2008	D-2
CAPITAL PROGRAM	
Capital Budget (by Fund) for Fiscal Year 2008	E-1
Capital Budget (by Fund) for Fiscal Year 2009	E-12
FUND OVERVIEWS	
General Fund	F-1
Special Revenue Funds	
Community Development Block Grant	F-9
County Library	F-11
Creeks Restoration and Water Quality Improvement	F-13
Redevelopment Agency	F-15
Redevelopment Agency Housing	F-17
Solid Waste	F-19
Streets	F-21
Street Sweeping	F-23
Traffic Safety	F-25
Transportation Development Act (TDA)	F-26
Transportation Sales Tax (Measure D)	F-27

TABLE OF CONTENTS

FUND OVERVIEWS (continued)

Enterprise Funds

Airport Fund	F-29
Downtown Parking	F-31
Golf Fund	F-33
Wastewater Fund	F-35
Water Fund	F-37
Waterfront Fund	F-40

Internal Service Funds

Information Systems Fund	F-42
Intra-City Service Fund	F-44
Self-Insurance Fund	F-46

CITYWIDE OBJECTIVES G-1

DEPARTMENT BUDGETS

Administrative Services Summary	H-1
City Clerk's Office	H-4
Human Resources	H-6
Information Systems	H-10
Airport Summary	H-13
Administration	H-16
Business and Property Management	H-18
Marketing and Communications	H-20
Facilities Maintenance	H-22
Air Operations Area Maintenance	H-24
Airport Security	H-26
Airport Certification and Operations	H-28
Facility Planning and Development	H-30
City Administrator Summary	H-33
Administration	H-36
Employee Relations	H-38
City TV – Channel 18	H-40
City Attorney Summary	H-43
City Attorney	H-46
Community Development Summary	H-49
Administration	H-52
Economic Development	H-54
City Arts Advisory	H-56
CDBG and Human Services Administration	H-58
CDBG – Rental Housing Mediation Task Force	H-60
CDBG – Housing Rehabilitation Loan Program	H-62
Redevelopment Agency	H-64
Housing Development and Preservation Program	H-66
Long Range Planning and Special Studies	H-68

TABLE OF CONTENTS

Community Development (continued)	
Development / Environmental Review	H-70
Zoning: Ordinance, Information, and Enforcement	H-74
Design Review and Historic Preservation	H-78
Building Inspection and Code Enforcement	H-82
Records, Archives, and Clerical Services	H-84
Building Counter and Plan Review	H-86
Finance Summary	H-89
Administration	H-92
Revenue & Cash Management	H-94
Cashiering & Collections	H-96
Licenses & Permits	H-98
Budget Management	H-100
Accounting Services	H-102
Payroll	H-104
Accounts Payable	H-106
City Billing and Customer Service	H-108
Purchasing	H-110
Central Warehouse	H-112
Mail Courier Services	H-114
Risk Management – Workers' Compensation	H-116
Risk Management – Liability	H-118
Risk Management – Occupational Safety and Health	H-120
Risk Management – Administrative Operations	H-122
Fire Summary	H-125
Administration	H-128
Emergency Services and Public Education	H-130
Fire Prevention	H-132
Wildland Fire Mitigation	H-134
Operations	H-136
Aircraft Rescue and Firefighting (ARFF)	H-138
Library Summary	H-141
Administration	H-144
Public Services	H-146
Support Services	H-148
County Libraries – Small Branches	H-150
County Libraries – Goleta Library	H-152
Mayor and Council Summary	H-155
Mayor and City Council	H-158
Non-Departmental Summary	H-161
Community Promotions	H-163
General Government	H-164
Parks and Recreation Summary	H-167
Administration	H-170
Project Management Team	H-172

TABLE OF CONTENTS

Parks and Recreation (continued)

Business Services	H-174
Recreation Program Management	H-176
Facilities and Reservation Services	H-178
Cultural Arts	H-180
Youth Activities	H-182
Teen Program	H-184
Active Adults and Classes	H-186
Aquatics	H-188
Sports	H-190
Tennis	H-194
Community Services	H-196
Creeks Restoration and Water Quality Improvement	H-198
Golf Course	H-200
Park Operations Management	H-204
Grounds and Facilities Maintenance	H-206
Forestry	H-208
Beach Maintenance	H-210
Police Summary	H-213
Chief's Staff	H-216
Support Services	H-218
Records Bureau	H-220
Community Services Division	H-222
Training and Recruitment	H-228
Crime Analysis	H-224
Property Room	H-226
Range	H-230
Beat Coordinators / D.A.R.E.	H-232
Information Technology	H-234
Investigative Division	H-236
Crime Lab	H-238
Patrol Division	H-240
Traffic	H-242
Special Events	H-244
Tactical Patrol Force	H-246
Nightlife Enforcement	H-248
Parking Enforcement	H-250
Combined Communications Center	H-252
Animal Control	H-254
Public Works Summary	H-257
Administration	H-262
Engineering Services	H-264
Land Development	H-266
Environmental Services	H-268
Solid Waste	H-270
Traffic Operations	H-272

TABLE OF CONTENTS

Public Works (continued)

Transportation Planning and Alternative Transportation	H-274
Transportation and Drainage Systems Maintenance	H-278
Street Sweeping	H-282
Traffic Signals	H-284
Streets Capital	H-286
Utility Undergrounding	H-288
Downtown Parking	H-290
Building Maintenance	H-292
Motor Pool	H-294
Communications Systems	H-298
Custodial Services	H-300
Water Resources Management	H-302
Recycled Water	H-304
Water Distribution	H-306
Water Treatment	H-308
Water Supply Management	H-310
Water Resources Laboratories	H-312
Meter Reading	H-314
Water Capital Program	H-316
Wastewater Collection	H-318
Wastewater Treatment	H-320
Wastewater Capital Program	H-322
Waterfront Summary	H-325
Administrative Support and Community Relations	H-328
Property Management	H-330
Financial Management	H-332
Parking Services	H-334
Harbor Patrol	H-336
Marina Management	H-338
Facilities Management	H-340
Facilities Design and Capital Programs	H-342

APPENDICES

Description of Funds	I-1
Legal Requirements and the Budgetary Process	I-6
Budget Policies	I-10
Annual Budget Calendar	I-12
Debt Obligations	I-16
Budget Glossary	I-19
List of Acronyms	I-23



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Santa Barbara
California**

For the Biennium Beginning

July 1, 2005

A handwritten signature of Carter Ebyng.

President

A handwritten signature of Jeffrey P. Evans.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to City of Santa Barbara for its two-year financial plan for the period of July 1, 2005 through June 30, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of two years. We believe our current two-year financial plan continues to conform to the program requirements, and we have submitted it to GFOA to determine its eligibility for another biennial award.